

predictably irrational by dan ariely

Predictably Irrational by Dan Ariely: Unveiling the Hidden Forces Behind Our Decisions

predictably irrational by dan ariely is a fascinating dive into the quirks and contradictions of human behavior that often defy traditional economic theories. In this groundbreaking book, behavioral economist Dan Ariely explores why people consistently make decisions that seem illogical, yet follow predictable patterns. If you've ever wondered why you splurge on a pricey latte but hesitate to invest in your future, or why free offers can be more tempting than better deals, this book sheds light on those everyday mysteries.

The concepts in **predictably irrational by dan ariely** challenge the assumption that humans are rational actors who always make decisions in their best interest. Instead, Ariely reveals how emotions, social norms, and cognitive biases steer us off the path of pure logic, often without our awareness. This article delves into some of the most compelling insights from the book, offering practical takeaways and a deeper understanding of the psychology behind our choices.

Understanding Predictable Irrationality

At its core, **predictably irrational by dan ariely** exposes the systematic ways people deviate from rational decision-making. Unlike random mistakes, these irrational behaviors are consistent and predictable, which means they can be studied and even anticipated.

The Limits of Rationality in Economics

Traditional economic models rely on the idea that individuals act rationally to maximize their utility or satisfaction. However, Ariely's research shows that this is often far from reality. Human decisions are influenced by factors such as:

- Emotional responses
- Social pressures
- Contextual framing
- Anchoring effects

These influences lead to behaviors that might seem irrational on the surface but actually follow identifiable patterns. For example, people tend to overvalue what they already own—a phenomenon known as the endowment effect—making them reluctant to part with possessions even when it would be logical to do so.

Why Knowing This Matters

Understanding these irrational tendencies isn't just academic; it has real-world applications in areas like marketing, personal finance, health, and public policy. By recognizing the psychological traps we fall into, we can design better interventions to help people make smarter choices or avoid costly mistakes.

Key Insights from Predictably Irrational by Dan Ariely

The book is packed with experiments and anecdotes that illustrate how irrationality manifests in our daily lives. Here are some of the most memorable findings that highlight Ariely's unique approach to behavioral economics.

The Power of Free

One of the most striking concepts Ariely discusses is the allure of "free" offers. While logic dictates that the value of an item should dictate its attractiveness, people are disproportionately drawn to anything free, even if the free option isn't the best economic choice.

For instance, when given the choice between a free \$10 gift card and a \$20 gift card for 50 cents, many choose the free \$10 card despite it being less valuable. This irrational preference for free things is rooted in the emotional rush it provides, overriding rational cost-benefit analysis.

Relativity and Comparison

Ariely explains how we rarely assess value in absolute terms; instead, we compare options to one another. This relativity can skew decisions dramatically. For example, a product might seem expensive until compared to a more costly alternative, making it appear reasonable.

This insight is why companies often place higher-priced items next to mid-range products—highlighting the relative value and nudging customers toward the middle option, often referred to as the "decoy effect."

The Influence of Social Norms

Predictably irrational by dan ariely also explores how social context shapes our behavior. People behave differently when driven by social norms (like helping a friend) versus market norms (like paying for a service). Mixing these norms can lead to unexpected

outcomes.

For example, introducing payment for a favor that was previously done voluntarily can actually decrease the likelihood of the favor being done, because it switches the motivation from social to market norms.

Practical Applications and Tips

While the book is rich in theory, it also provides actionable insights that can help readers navigate their own decision-making challenges.

Becoming Aware of Biases

The first step to overcoming irrational tendencies is awareness. By recognizing common biases such as anchoring, loss aversion, or the impact of emotions, individuals can pause and reassess their choices more objectively.

Designing Better Environments

Ariely's work has influenced "nudging" strategies, where subtle changes in how choices are presented can lead to better outcomes. For example:

- Automatically enrolling employees in retirement plans to increase savings rates
- Using defaults to encourage healthier eating in cafeterias
- Framing messages positively to promote energy conservation

These small shifts account for irrational behaviors and work with them rather than against them.

Improving Personal Finances

Understanding your own irrational impulses can help you save money and avoid impulsive purchases. Techniques like setting budgets, avoiding temptation triggers, and planning purchases in advance leverage the insights from predictably irrational by dan ariely to create better financial habits.

Why Predictably Irrational by Dan Ariely Stands Out

What makes this book a must-read is Ariely's ability to blend rigorous scientific research with engaging storytelling. His personal anecdotes—such as his own experience recovering from severe burns that inspired his research—add a human touch that makes complex concepts relatable.

Furthermore, the book challenges readers to question their assumptions about rationality and recognize the hidden forces shaping their behavior. This perspective shift not only enriches one's understanding of human psychology but also equips readers with tools to improve decision-making in everyday life.

The Intersection of Psychology and Economics

Predictably irrational by dan ariely is part of a broader movement called behavioral economics, which bridges psychology and economics to explain real-world decision-making. Unlike classical economics, which assumes perfect logic, behavioral economics accepts human imperfection and studies it systematically.

This approach has inspired policy makers, businesses, and educators to rethink how they approach problems—from encouraging healthier lifestyles to designing better financial products.

Accessible and Engaging Writing Style

Ariely's approachable tone and use of vivid experiments make the book accessible even for readers without a background in economics or psychology. The experiments are not only insightful but often entertaining, which helps readers internalize the lessons more effectively.

Whether you're a student, professional, or simply curious about what makes people tick, predictably irrational by dan ariely offers valuable perspectives that resonate across disciplines.

Final Thoughts on Embracing Our Irrationality

Accepting that our decisions are often predictably irrational doesn't mean we are doomed to poor choices. Instead, it opens the door to self-awareness and smarter strategies. By understanding the psychological quirks that influence us, we can design better environments, create supportive habits, and foster empathy toward ourselves and others.

Dan Ariely's work in predictably irrational by dan ariely encourages us to embrace our

imperfect humanity while striving to make better decisions, both individually and collectively. This balance of insight and optimism is what continues to make the book a timeless resource in understanding the fascinating complexities of human behavior.

Frequently Asked Questions

What is the central theme of 'Predictably Irrational' by Dan Ariely?

'Predictably Irrational' explores how humans often make decisions that are irrational but in predictable ways, challenging the traditional economic assumption that people behave rationally.

How does Dan Ariely explain the concept of 'relativity' in decision making?

Ariely explains that people evaluate options relative to other available choices rather than on an absolute scale, which can lead to irrational preferences and decisions.

What role do emotions play in the irrational behaviors discussed in the book?

Emotions significantly influence decision-making processes, often leading individuals to make choices that deviate from logical or economic rationality.

Can you give an example from the book illustrating 'the power of free'?

Ariely demonstrates that people irrationally overvalue free items, sometimes choosing a free option with less value over a better but paid alternative, highlighting how 'free' can distort decision making.

How does 'Predictably Irrational' impact the field of behavioral economics?

The book popularized behavioral economics by providing accessible insights and experiments showing systematic irrational behaviors, influencing both academic research and practical applications.

What practical advice does Dan Ariely offer for improving decision making?

Ariely suggests becoming aware of predictable irrational tendencies, structuring choices carefully, and using pre-commitments or defaults to guide better decision outcomes.

Additional Resources

Predictably Irrational by Dan Ariely: Unveiling the Hidden Forces of Human Decision-Making

predictably irrational by dan ariely stands as a seminal work in the realm of behavioral economics and psychology, challenging the long-held assumption that humans make decisions purely based on rational calculations. In this groundbreaking book, Ariely delves into the myriad ways in which our choices are systematically biased, irrational, and often surprisingly predictable. Through a combination of empirical research, vivid experiments, and relatable anecdotes, Dan Ariely exposes the invisible influences shaping our decisions in daily life, from consumer behavior to personal relationships.

Published in 2008, Predictably Irrational quickly gained acclaim for its accessible approach to complex scientific theories, making it a pivotal text for professionals in economics, marketing, psychology, and beyond. The book's insights not only redefine how we understand human behavior but also offer practical implications for business strategies, policy-making, and personal self-awareness.

An In-Depth Analysis of Predictably Irrational by Dan Ariely

Dan Ariely's work is rooted in experimental economics, where he rigorously tests assumptions about rationality. Predictably Irrational challenges the classical economic model that presupposes humans as logical agents who maximize utility. Instead, Ariely demonstrates that irrationality is not random but systematic and predictable, hence the title. This perspective has profound implications for economic theory and real-world applications.

One of the central themes in Predictably Irrational is the concept of "relativity" in decision-making. Ariely shows how people rarely evaluate options in isolation; instead, they compare alternatives relative to each other, which can distort choices. For example, in pricing experiments, the presence of a decoy option can significantly influence purchasing decisions, often leading consumers to opt for more expensive or less advantageous products.

Another key insight is the power of "free" and its disproportionate psychological impact. Ariely illustrates through experiments how the allure of "free" can override rational cost-benefit analyses, causing consumers to make choices that defy logical expectations. This phenomenon explains why marketers frequently use free offers and discounts to drive sales, manipulating perceived value.

Behavioral Economics Meets Everyday Life

Predictably Irrational by Dan Ariely excels in bridging the gap between academic research and everyday experiences. The book is replete with examples that reveal how irrational

behaviors manifest in common scenarios such as shopping, dining, and social interactions.

Ariely's analysis of the "pain of paying" highlights how the method of payment affects spending behavior. Paying with cash, credit cards, or mobile apps can lead to vastly different perceptions of cost, influencing how much consumers are willing to spend. This insight has been instrumental for businesses aiming to optimize payment systems and pricing strategies.

Furthermore, the book touches on the "endowment effect," where individuals ascribe more value to things merely because they own them. Ariely's experiments underscore how this bias complicates negotiations and market transactions, often leading to suboptimal outcomes on both sides.

The Experimental Approach and Scientific Rigor

What sets Predictably Irrational apart from other popular psychology books is its foundation in controlled experiments. Dan Ariely, a professor of behavioral economics, draws upon his extensive research to present findings backed by data rather than anecdotal evidence alone.

Some experiments detailed in the book include studies on procrastination, social norms versus market norms, and the influence of expectations on sensory experiences. These investigations reveal that human behavior is often influenced by factors beyond conscious awareness, reinforcing the argument that irrationality follows predictable patterns.

The methodology employed by Ariely enhances the credibility of the book's conclusions, making it a valuable resource for academics and practitioners interested in the science behind decision-making.

Key Features and Insights of Predictably Irrational by Dan Ariely

- **Systematic Irrationality:** Ariely reveals that irrational behaviors are not random but follow predictable trends, challenging the standard economic assumption of rational actors.
- **Impact of Social Norms:** The book explores how social expectations and cultural contexts can heavily influence individual choices.
- **Emotional Influences:** Ariely discusses how emotions such as arousal or anticipation can skew decision-making processes.
- **Anchoring Effects:** The research highlights how initial exposure to certain numbers or options can create cognitive anchors that bias subsequent judgments.

- **Practical Applications:** Insights from the book have been applied in marketing, public policy, health interventions, and personal finance.

Comparisons With Other Behavioral Economics Books

Predictably Irrational is often compared with works like Daniel Kahneman's *Thinking, Fast and Slow* and Richard Thaler's *Nudge*. While Kahneman's book provides a broad overview of cognitive biases and mental shortcuts, Ariely's writing is more focused on the predictability of irrational behaviors through experimental evidence. Thaler's *Nudge* emphasizes policy implications, whereas Ariely balances scientific rigor with accessible storytelling.

This blend makes *Predictably Irrational* particularly appealing to readers seeking an engaging yet informative exploration of why people behave contrary to economic rationality.

Pros and Cons of Predictably Irrational by Dan Ariely

- **Pros:**

- Engaging narrative style that simplifies complex concepts.
- Strong empirical foundation with clear experimental data.
- Wide applicability across disciplines such as marketing, psychology, and economics.
- Practical insights that readers can apply to personal and professional contexts.

- **Cons:**

- Some critics argue that certain experiments may lack generalizability outside laboratory settings.
- Repetitive examples can occur, which might reduce novelty for readers familiar with behavioral economics.
- The focus on irrationality may overshadow instances where human decision-making is rational and adaptive.

Despite these minor criticisms, the overall impact of Predictably Irrational by Dan Ariely remains substantial, continuously influencing how scholars and practitioners approach human behavior.

Implications for Businesses and Consumers

Understanding the insights from Predictably Irrational offers tangible benefits for business leaders and consumers alike. Marketers can leverage knowledge about anchoring, free offers, and social norms to design more effective campaigns that resonate emotionally and cognitively with target audiences.

Consumers, on the other hand, gain awareness of the subconscious biases affecting their financial and personal decisions. By recognizing these patterns, individuals can strive to mitigate impulsive behaviors, making more informed and deliberate choices.

The book's emphasis on predictability rather than randomness provides a roadmap for both influencing and improving decision-making processes, making it a vital tool in the evolving landscape of behavioral science.

In essence, Predictably Irrational by Dan Ariely continues to shed light on the paradoxes of human behavior, inviting readers to rethink the foundations of rationality and embrace a more nuanced understanding of how we navigate the complexities of choice.

[Predictably Irrational By Dan Ariely](#)

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from an understanding of how the World works.--CONTENTQuestions And AnswersEverything Is RelativeThe High Cost Of Free ThingsFirst ImpressionsThe Price Of Social ActionsPleasure Moves DecisionsOvervaluationThe Effect Of ExpectationsFrom Option To Obsession

predictably irrational by dan ariely: Summary and Analysis of Predictably Irrational: The Hidden Forces That Shape Our Decisions Open Roads Media, 2017-03-28 So much to read, so little time? This brief overview of Predictably Irrational tells you what you need to know—before or after you read Dan Ariely's book. Crafted and edited with care, Worth Books set the standard for quality and give you the tools you need to be a well-informed reader. This short summary and analysis of Predictably Irrational includes: Historical context Chapter-by-chapter overviews Important quotes Fascinating trivia Glossary of terms Supporting material to enhance your understanding of the original work About Predictably Irrational: The Hidden Forces That Shape Our Decisions by Dan Ariely: Predictably Irrational, the New York Times bestseller by Duke psychology and behavioral economics professor Dan Ariely, challenges the idea that we always make perfectly rational decisions. Featuring examples from daily life alongside results of his fascinating experiments, Ariely explains how emotional, psychological, and social factors can lead to irrational behavior—which can be damaging to ourselves and others. From the coffee we drink or the medicine we take, to the companies we support and the relationships we value, we make irrational decisions every day that can cost us in the long run. Ariely reveals not only when and how we tend to act irrationally, but why, so we can learn from our mistakes and design ways to facilitate smarter decision-making. The summary and analysis in this ebook are intended to complement your reading experience and bring you closer to a great work of nonfiction.

predictably irrational by dan ariely: Predictably Irrational, Revised and Expanded Edition Dan Ariely, 2009-05-19 How do we think about money? What caused bankers to lose sight of the economy? What caused individuals to take on mortgages that were not within their means? What irrational forces guided our decisions? And how can we recover from an economic crisis? In this revised and expanded edition of the New York Times and Wall Street Journal bestseller Predictably Irrational, Duke University's behavioral economist Dan Ariely explores the hidden forces that shape our decisions, including some of the causes responsible for the current economic crisis. Bringing a much-needed dose of sophisticated psychological study to the realm of public policy, Ariely offers his own insights into the irrationalities of everyday life, the decisions that led us to the financial meltdown of 2008, and the general ways we get ourselves into trouble. Blending common experiences and clever experiments with groundbreaking analysis, Ariely demonstrates how expectations, emotions, social norms, and other invisible, seemingly illogical forces skew our reasoning abilities. As he explains, our reliance on standard economic theory to design personal, national, and global policies may, in fact, be dangerous. The mistakes that we make as individuals and institutions are not random, and they can aggregate in the market—with devastating results. In light of our current economic crisis, the consequences of these systematic and predictable mistakes have never been clearer. Packed with new studies and thought-provoking responses to readers' questions and comments, this revised and expanded edition of Predictably Irrational will change the way we interact with the world—from the small decisions we make in our own lives to the individual and collective choices that shape our economy.

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preventing these behaviors and overcoming the foibles of our minds. Most people fail to recognize that their minds will, at some point, fail them or stray from the course they believe they should take. For example, consumers may think they're getting a good deal on a television when, in fact, buyers are merely responding to the product because it is cheaper than the first television they saw in the store... PLEASE NOTE: This is key takeaways and analysis of the book and NOT the original book. Inside this Instaread Summary of Predictably Irrational · Overview of the book · Important People · Key Takeaways · Analysis of Key Takeaways About the Author With Instaread, you can get the key takeaways, summary and analysis of a book in 15 minutes. We read every chapter, identify the key takeaways and analyze them for your convenience.

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predictably irrational by dan ariely: Summary Walker-Summary, 2019 A Complete Summary of Predictably Irrational: The Hidden Forces That Shape Our Decisions We are pawns. Most of the time we don't understand what's really going on. We think we're in the driver's seat and steering the course of our lives, but we are wrong. We're really the victims of our own instincts and impulses. We procrastinate. We underestimate. We let fear make our decisions. Standard economic theory assumes that we are rational, but we are not. Most of the time, we're deeply irrational. Just because we're irrational, however, it doesn't follow that we're chaotic. Our behavior isn't random. As a matter of fact, we make the same mistakes over and over again, and there is nothing random about that. There are predictable patterns in our behavior. We have instincts that help us negotiate a complex world, and these instincts tend to channel us into repetitive behavior so that we don't have to spend a lot of time making decisions about things that aren't essential to our survival. Traditional economics posits a world where people act rationally and make economic decisions based on their own best interests. But this unrealistic, and frankly simplistic, worldview does not advance economic understanding. Economics should be based more on how people really behave. This is the goal of behavioral economics, a field that uses psychological insight to understand economic decision-making. In Predictably Irrational: The Hidden Forces That Shape Our Decisions, Dr. Dan Ariely looks at self-defeating behavior, the power of suggestion, of procrastination, the effects of placebos and many other aspects of our lives that we are often unaware of. Delusions and self-rationalizations lurk behind many of our actions, subtly undermining our best interest. Only until we learn and understand how our primordial passions steer our lives can we regain control. Without this awareness, we are often at the mercy of advertisers and others who know how to use these hidden mechanisms to manipulate our behavior. Ariely has an impressive resume, and he isn't shy about mining it for anecdotes to support his argument. Readers are treated to many stories from his extensive back catalog of research experiments. The accounts aren't just limited to his professional life, either. In addition to innumerable colleagues, readers are introduced to wife Sumi and daughter Amit, discovering intimidating details such as how Sumi came to the decision to use an epidural during childbirth. Ariely seems to enjoy telling stories. Where one or two examples might suffice to

explain his thoughts, Ariely uses five. While some readers may wish that the author would hurry up and reach his point, others may enjoy his meandering storytelling style. He provides interesting glimpses into the world of Ivy League professors. The book concludes on a note of optimism. As irrational creatures, we are victims of illusion, but we aren't helpless. We can learn to behave differently. Ariely rallies us to overcome our faults. We can develop systems to mitigate our predictable, systematic mistakes. There are tools and policies that will help people make better decisions. Ariely's research provides concrete proof of what works to help guide us on our way. Here Is A Preview Of What You Will Get: In Predictably Irrational , you will get a full understanding of the book. In Predictably Irrational , you will get an analysis of the book. In Predictably Irrational , you will get some fun multiple choice quizzes, along with answers to help you learn about the book. Get a copy, and learn everything about Predictably Irrational .

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predictably irrational by dan ariely: Summary of Predictably Irrational, Revised and Expanded Edition Readtrepreneur Publishing, 2019-05-24 Predictably Irrational: The Hidden Forces That Shape Our Decisions by Dans Ariely - Book Summary - Readtrepreneur (Disclaimer: This is NOT the original book, but an unofficial summary.) The human being is often referred as a rational creature, however, are we completely rational or do we have an expected irrationality within our core? Predictably Irrational is an exploration through the irrational side of the human being and why is this actually an expected behaviour. In this title, Dans Ariely breaks down his theory on the irrationality of humans hoping that this book sheds a light on our nature and what can we learn from it to be better than we are now. (Note: This summary is wholly written and published by readtrepreneur. It is not affiliated with the original author in any way) Individuals are honest only to the extent that suits them (including their desire to please others) - Dan Ariely Before we can begin to know the world, we must know each other and Predictably Irrationals delivers extremely useful insight about our nature, it explores a topic which is uncommon but important to know. An in-depth knowledge about ourself will improve our decision making and our quality as an individual. Dan Ariely stresses that knowing the predictably irrational nature of the human being and its pattern will make you able of having a better judgement and control of yourself which will result in superior decision making. P.S. Predictably Irrational is an extremely interesting book that makes the bold attempt to study uncharted territory and nails it. This title will provide you with an extensive knowledge of human nature. The Time for Thinking is Over! Time for Action! Scroll Up Now and Click on the Buy now with 1-Click Button to Grab your Copy Right Away! Why Choose Us, Readtrepreneur? ● Highest Quality Summaries ● Delivers Amazing Knowledge ● Awesome Refresher ● Clear And Concise Disclaimer Once Again: This book is meant for a great companionship of the original book or to simply get the gist of the original book.

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when the choices are about money, people react senselessly; human beings are fundamentally dishonest. At the age of 18, Dan Ariely, is burned in the third degree by a flare. During his long convalescence, cut off from the world because he didn't want to show himself in the physical state he was in, he decided to observe his environment. Why do people behave in such a way in such a situation? What drives them to act this way and not that way? Through numerous personal experiences, discoveries and scientific anecdotes, he sheds light on human systems of choice and daily orientations. According to him, the human being is a predictable irrational who reproduces the same behavioural patterns over and over again. *Buy now the summary of this book for the modest price of a cup of coffee!

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predictably irrational by dan ariely: Quicklet on Dan Ariely's The Upside of Irrationality (CliffNotes-like Book Summary and Analysis) Tracy Clark, 2012-07-30 ABOUT THE BOOK I've tried to shed some light on a few of the biases that plague our decisions across many different domains, from the workplace to personal happiness." The Upside of Irrationality is Dan Ariely's follow up book to his bestselling, Predictably Irrational: The Hidden Forces That Shape Our Decisions. His first book explored the downside of our inherent biases and irrational behavior. The Upside of Irrationality builds on the tenets of the first book, primarily how our reasoning abilities are often usurped by illogical forces. In The Upside of Irrationality, Ariely allows us to be a fly on the wall for his very interesting, hands-on experiments, which reveal how our behaviors and decisions are influenced, leading us to act in irrational ways. The positive spin is Ariely's belief that if we learn how we really operate, we can then create business models, policies, and personal relationships that are based on that knowledge. The social experiments are well-explained, easily understood, and often reveal surprising truths about how we function. Seriously, we do some things that defy logic! But he shows why we do so; that our behaviors are based on a soup of varying factors. Dan Ariely makes the experiments the "hero" of the book, in that they are a huge focal point of each chapter. The experiments instruct and inform but are never dry, or too "academic" to understand. Nor are they ever boring. Overall, the book provides commentary on irrationality yet remains hopeful. Perhaps someday, our actions, decisions, and business models will be based on an understanding of how we operate rather than ideas that are implemented without any verifiable data. Cases in point: large bonuses and online dating. Both are examples of irrational models that don't jive with the research that shows what truly motivates a person to work hard on the job nor with how they make a complicated decision, such as who they choose as a mate. Ariely also goes much deeper into his personal experience from a devastating burn accident in his late teens, and how that trauma gave him unique insight to human behavior. Essentially, it was that accident and his observations about pain management and his own behaviors as a recovering patient that led to his deep interest in the subject of behavioral science. There is an upside to being irrational and any rational person would have to agree with Ariely's conclusion that understanding how we operate, and devising strategies based on that knowledge, will vastly improve our professional and personal lives. EXCERPT FROM THE BOOK "From a rational perspective, we should make only decisions that are in our best interest

("should" is the operative word here). We should be able to discern among all the options facing us and accurately compute their value-not just in the short term but also in the long term-and choose the option that maximizes our best interests." Yet, we don't. That's exactly what makes *The Upside of Irrationality* such an entertaining read. In a gentle but no-nonsense tone, Mr. Ariely shows, citing his own clever, controlled research experiments, just how irrational humans can be. And most surprising, that it's not always a bad thing to be that way. From online dating to revenge, from how hard we work at our jobs to how we choose our charitable donations, we learn how our choices and DECISIONS are often influenced by many factors. Ariely capitalizes 'decisions' to emphasize the emotional weight imbued in many of our decisions. We do not make decisions as a computer would, taking into account the facts and the most rational course of action. ...buy the book to continue reading!

predictably irrational by dan ariely: Quicklet on Dan Ariely's Predictably Irrational (CliffNotes-like Book Summary) The Hyperink Team, 2012-07-30 ABOUT THE BOOK "If I were to distill one main lesson from the research described in this book, it is that we are pawns in a game whose forces we largely fail to comprehend." Dan Ariely's book *Predictably Irrational* introduces the public to a new economic discipline that punches lethal holes in the science of classical economics, the field of behavioral economics. As David Berreby writes in his New York Times review of *Predictably Irrational*, "this sly and lucid book is not about your grandfather's dismal science." *Predictably Irrational* hit shelves in 2008, a time when readers were ready to denounce any and all established notions about modern finance and monetary policy. When the book came out, the world economy was spiraling at full speed into a recession; the bottom of which hardly anyone could foresee. Indeed we would not reach that bottom for a long while, and the crippling global economic downturn of the late 2000's would be dubbed The Great Recession. Months after *Predictably Irrational* published, former Federal Reserve Chairman Alan Greenspan testified before the US Congress. "Those of us who have looked to the self-interest of lending institutions to protect shareholders' equity, myself included," he said, "are in a state of shocked disbelief" (New York Times, Greenspan Concedes Error on Regulation). As Chairman of the Federal Reserve, Greenspan oversaw a period of prosperity in the United States (1987-2006) characterized by low borrowing rates and deregulation (Encyclopedia Britannica, "Alan Greenspan"). His admission of the failure of "self-interest" to produce a healthy economy was the equivalent of the Pope proclaiming his skepticism of the New Testament. Things looked bad for the old models of economics thought. But what, exactly, were the alternatives? *Predictably Irrational*, and behavioral economics more largely, is able to step into this vacuum and offer a powerful observation. Traditional economists operate on one key assumption, that participants in a market act rationally to achieve ends motivated by their own self-interest. Behavioral economists declare that assumption to be untrue based on common sense, experience, and—most importantly—empirical data. EXCERPT FROM THE BOOK

p>"According to the assumptions of standard economics, all human decisions are rational and informed, motivated by an accurate concept of the worth of all goods and services and the amount of happiness (utility) all decisions are likely to produce." When defecting from a foundational scientific discipline, it is not enough to say, "People are not rational, so there you have it." You must also answer, specifically: How so? To what extent? Why? To those ends, Ariely and his colleagues around the world devised a plethora of experiments meant to catch our instances of irrationality and allow for, of all things, a rational analysis of our dumb calls. These experiments took place over many years, but many of them are so entertaining to read of that it can seem they were designed to be featured in a best selling book. Yet the bemusing quality of Ariely's results stem from the fact that, for all of its seeming capriciousness, our irrationality fits into recognizable patterns. All humans have the same wetware in our skulls. We all live in societies that, while perhaps culturally different, are social communities more akin to each other than, say, a termite colony. We can determine, through Ariely's surprisingly potent and consistent results, that humans have a few certain ways in which we are irrational: We seek patterns. Upon encountering something unfamiliar, our brain seeks to make sense of it by comparison to our prior experiences.

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