business leadership a jossey bass reader

Business Leadership: A Jossey Bass Reader

business leadership a jossey bass reader offers a rich and insightful collection of essays and articles that delve into the core principles and evolving practices of leadership in the modern business landscape. This anthology stands out as a valuable resource for managers, executives, and aspiring leaders who are eager to understand the dynamics of effective leadership, organizational culture, and strategic decision-making. Whether you are navigating the challenges of a startup or steering a multinational corporation, the perspectives found in this reader provide practical wisdom and academic rigor that can enhance your leadership approach.

Understanding the Essence of Business Leadership

When we talk about business leadership, especially through the lens of a Jossey Bass reader, we are looking at a blend of theory and practice. Leadership is not just about managing tasks or people; it's about inspiring vision, fostering innovation, and creating environments where teams thrive. The essays within this reader emphasize that leadership is an evolving art, shaped by societal changes, technological advancements, and shifting workforce expectations.

Why Leadership Matters More Than Ever

In today's fast-paced and competitive market, effective leadership can be the difference between success and failure. The Jossey Bass collection highlights how leaders who are adaptable, empathetic, and strategic are better equipped to handle disruptions—be it economic downturns, digital transformation, or global crises. This resource underscores the importance of emotional intelligence, ethical decision—making, and transparent communication as foundational qualities for those leading organizations.

Core Themes Explored in Business Leadership A Jossey Bass Reader

The reader covers a wide range of topics, each contributing to a holistic understanding of what it takes to lead effectively in business settings. Key themes include transformational leadership, change management, diversity and inclusion, and the role of culture in shaping organizational success.

Transformational Leadership: Inspiring Change

One of the standout concepts in the collection is transformational leadership, which focuses on motivating employees to exceed expectations by aligning their personal goals with the organization's mission. The Jossey Bass reader explores how transformational leaders foster creativity, encourage collaboration, and drive performance by cultivating trust and empowerment.

Change Management: Navigating Uncertainty

Change is inevitable in business, and the reader doesn't shy away from addressing how leaders can effectively manage transitions. From restructuring to adopting new technologies, the articles provide strategies for communicating change clearly, overcoming resistance, and sustaining momentum. This section is particularly valuable for those leading through uncertain times, offering actionable insights that balance strategic planning with human-centric leadership.

Diversity and Inclusion: Building Stronger Teams

Modern leadership increasingly recognizes the importance of diversity and inclusion for innovation and competitiveness. The Jossey Bass reader brings forward research and case studies demonstrating how inclusive leadership practices contribute to a more dynamic and resilient organization. It challenges leaders to rethink biases, promote equity, and create workplaces where diverse perspectives are not only welcomed but celebrated.

Practical Leadership Strategies from the Jossey Bass Reader

Beyond theoretical frameworks, the reader is packed with practical advice that leaders can implement immediately. These strategies focus on communication, decision-making, and personal development.

Enhancing Communication Skills

Effective communication is a cornerstone of leadership. The Jossey Bass reader emphasizes active listening, clear messaging, and emotional awareness as key communication skills. Leaders learn how to tailor their communication style to different audiences and situations, which helps in resolving conflicts and building stronger relationships within teams.

Making Informed Decisions

Decision-making is an art and a science, and this collection sheds light on how leaders can combine data-driven insights with intuition and experience. The reader encourages leaders to consider ethical implications and long-term consequences alongside immediate business needs, fostering a balanced and thoughtful approach.

Investing in Personal Growth

Leadership development is continuous. The Jossey Bass reader advocates for self-reflection, seeking feedback, and staying curious as essential habits for leadership longevity. It also highlights mentorship and coaching as powerful tools for both personal and organizational growth.

The Impact of Business Leadership A Jossey Bass Reader on Leadership Development

For educators, trainers, and leadership coaches, this reader is a treasure trove of content that supports curriculum development and training programs. It bridges academic research with real-world application, making it easier to translate leadership theories into actionable learning experiences.

Integrating Academic and Practical Insights

One of the strengths of the Jossey Bass reader is how it balances scholarly work with practitioner voices. This integration helps readers appreciate the nuances of leadership challenges and equips them with evidence-based tools to enhance their effectiveness.

Building a Leadership Mindset

The reader encourages a mindset that embraces complexity and continuous learning. It pushes leaders to be reflective, agile, and purposedriven—traits that are essential for navigating the uncertainties of today's business environment.

Why Business Leadership A Jossey Bass Reader Remains Relevant Today

In an era marked by rapid technological change and shifting employee expectations, the need for insightful leadership resources has never been greater. The Jossey Bass reader remains relevant because it addresses timeless leadership principles while integrating contemporary challenges and solutions.

Business leadership today is about more than just profit margins; it's about creating value that extends to employees, customers, and communities. The reader's focus on ethical leadership, social responsibility, and sustainable success makes it an indispensable guide for those committed to making a positive impact.

As you explore the ideas and strategies within business leadership a Jossey Bass reader, you'll find yourself equipped not only to lead more effectively but also to inspire and empower others to achieve collective success. Its blend of thoughtful analysis and practical guidance ensures that leaders at

all levels can find meaningful takeaways to apply in their daily work and long-term career paths.

Frequently Asked Questions

What is 'Business Leadership: A Jossey-Bass Reader' about?

'Business Leadership: A Jossey-Bass Reader' is a curated collection of influential essays and writings that explore key concepts, theories, and practices in business leadership, offering insights from renowned experts and thought leaders.

Who are some of the contributors featured in 'Business Leadership: A Jossey-Bass Reader'?

The reader includes contributions from prominent business scholars and practitioners such as Peter Drucker, Warren Bennis, Jim Collins, and other influential figures in leadership and management.

How can 'Business Leadership: A Jossey-Bass Reader' benefit aspiring leaders?

The book provides foundational knowledge, real-world examples, and diverse perspectives that help aspiring leaders develop critical thinking, strategic decision-making, and effective leadership skills.

Is 'Business Leadership: A Jossey-Bass Reader' suitable for academic use?

Yes, the reader is widely used in academic settings for business and leadership courses due to its comprehensive coverage of essential leadership theories and practical applications.

What leadership topics are covered in 'Business Leadership: A Jossey-Bass Reader'?

Topics include transformational leadership, ethical decision-making, change management, organizational culture, emotional intelligence, and strategic leadership among others.

How does 'Business Leadership: A Jossey-Bass Reader' address ethical leadership?

The reader includes essays that emphasize the importance of ethics and integrity in leadership, discussing how leaders can foster ethical cultures and make responsible decisions.

Can experienced business leaders gain value from 'Business Leadership: A Jossey-Bass Reader'?

Absolutely. Experienced leaders can deepen their understanding of evolving leadership challenges and reflect on diverse viewpoints to enhance their leadership approach.

Where can I purchase or access 'Business Leadership: A Jossey-Bass Reader'?

The book is available for purchase through major online retailers like Amazon, as well as academic bookstores. It may also be accessible through university libraries or digital platforms offering Jossey-Bass publications.

Additional Resources

Business Leadership: A Jossey-Bass Reader - An In-Depth Examination

business leadership a jossey bass reader stands as a significant compilation in the realm of leadership literature, offering a diverse collection of scholarly insights and practical reflections on leadership within contemporary business contexts. Published by Jossey-Bass, a well-respected publisher specializing in business, education, and leadership, this reader serves as a valuable resource for academics, practitioners, and aspiring leaders seeking a nuanced understanding of leadership theories and their real-world applications.

An Overview of Business Leadership A Jossey-Bass Reader

At its core, Business Leadership: A Jossey-Bass Reader is a curated anthology, bringing together seminal essays, research findings, and case studies that explore leadership from multiple perspectives. Unlike single-author texts, this reader incorporates voices from a spectrum of thought leaders, fostering a multidimensional exploration of leadership dynamics in business settings.

The book addresses fundamental questions such as what defines effective leadership, how leadership styles evolve in response to organizational challenges, and what role culture and ethics play in shaping leadership effectiveness. By compiling works from various experts, it offers readers a panoramic view of leadership theories—ranging from transformational and transactional leadership to servant leadership and adaptive leadership models.

Key Themes Explored in the Reader

One of the prominent themes in the reader is the intersection of leadership and organizational change. Several essays delve into how leaders can successfully navigate complex transitions, emphasizing agility and emotional intelligence as critical competencies. For example, the discussion on

adaptive leadership highlights the importance of flexibility and learning in volatile business environments, a topic highly relevant given today's rapidly evolving markets.

Another major focus is on ethical leadership and corporate social responsibility (CSR). The reader thoughtfully examines how leaders influence organizational culture and stakeholder trust by embedding ethical considerations into decision-making processes. This aligns with the growing demand for transparency and accountability in business leadership, particularly in sectors where public scrutiny is intense.

Moreover, the reader explores global leadership challenges, acknowledging that leadership styles effective in one cultural context may not translate seamlessly to another. This comparative approach is vital for multinational corporations and leaders operating in diverse geographic landscapes.

Analytical Insights into the Reader's Contributions

Business leadership a Jossey-Bass reader distinguishes itself through its academic rigor combined with practical relevance. Its inclusion of empirical studies supported by qualitative analyses provides a robust foundation for understanding leadership phenomena. Readers benefit from evidence-based conclusions, which enhances the credibility of the advice and frameworks presented.

Notably, the reader's structure facilitates both scholarly inquiry and practical application. Chapters often begin with theoretical frameworks, followed by case examples and actionable strategies for leadership development. This format caters well to graduate students, business consultants, and executives who require both conceptual grounding and pragmatic tools.

Comparative Strengths

When compared to other leadership anthologies or standalone textbooks, the Jossey-Bass reader excels in several ways:

- Diversity of Perspectives: It includes contributions from leaders, academics, and consultants, offering a balanced mix of theory and practice.
- Contemporary Relevance: The topics covered reflect current leadership challenges, such as digital transformation and diversity management.
- Comprehensive Coverage: From foundational leadership theories to emerging concepts like distributed leadership, the reader spans a wide spectrum.

However, some readers may find the academic tone less accessible if they are primarily seeking quick, actionable tips without theoretical context. The

depth of analysis, while a strength for some, could be a barrier for practitioners pressed for time.

Practical Applications for Business Leaders

The insights in business leadership a Jossey-bass reader have clear implications for leadership development programs and organizational strategy. Companies aiming to cultivate resilient, innovative leaders will find the reader's emphasis on adaptive leadership and emotional intelligence particularly useful. It encourages leaders to engage in reflective practice and continuous learning, which are essential for navigating uncertainty.

Additionally, the focus on ethical leadership supports the integration of CSR initiatives into core business strategies, helping organizations align profitability with societal impact. This alignment is increasingly critical as consumers and investors prioritize sustainability and ethical governance.

Leadership Styles and Organizational Impact

Within the reader, several leadership styles are dissected to understand their effectiveness across different organizational contexts:

- 1. **Transformational Leadership:** Inspires and motivates employees toward innovation and change.
- 2. **Transactional Leadership:** Focuses on structure, rewards, and performance management.
- 3. **Servant Leadership:** Prioritizes the growth and well-being of team members.
- 4. Adaptive Leadership: Emphasizes flexibility and problem-solving in complex environments.

The reader suggests that the most effective leaders are those who can fluidly shift between styles depending on situational demands, reinforcing the notion that leadership is not a one-size-fits-all skill.

The Role of Business Leadership A Jossey-Bass Reader in Leadership Education

As an educational tool, this reader is widely adopted in graduate leadership programs and executive education. It provides a scaffolded learning experience, enabling students to engage critically with leadership theories while seeing their application in real-world scenarios. The reader's academic rigor supports thesis development and research projects, making it a staple in business school curricula.

Moreover, leadership coaches and consultants leverage the reader's insights

to design customized training modules that address specific organizational challenges. Its comprehensive nature allows for selective reading tailored to different leadership levels, from emerging managers to C-suite executives.

Enhancing Leadership Research and Practice

The inclusion of up-to-date research articles and case studies encourages ongoing dialogue between theory and practice. The reader promotes a research-informed approach to leadership, helping practitioners stay abreast of new developments and adapt their approaches accordingly.

This synergy between scholarship and application is critical in a field where leadership models must evolve in response to shifts in technology, workforce demographics, and global economic pressures.

Business leadership a Jossey-Bass reader thus occupies a unique position as both a scholarly resource and a practical guide, bridging the gap between academic research and the complex realities of leading modern organizations. Its comprehensive scope and authoritative content make it an indispensable tool for anyone serious about understanding and mastering the art and science of business leadership.

Business Leadership A Jossey Bass Reader

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business leadership a jossey bass reader: The Jossey-Bass Reader on Educational Leadership Jossey-Bass Publishers, 2012-06-14 This expanded and thoroughly updated edition of the popular anthology assembles the best book excerpts, articles, and reports that define and drive the field of educational leadership today. Filled with critical insights from respected authors, education researchers, and expert practitioners, this comprehensive volume features twenty-six chapters in six primary areas of interest: Principles of Leadership, Moral Leadership, Culture and

Change, Standards and Systems, Diversity and Leadership, and the Future of Leadership.

business leadership a jossey bass reader: The Jossey-Bass Reader on Nonprofit and Public Leadership Jossey-Bass Publishers, 2009-12-09 An ideal resource for students and professionals, this comprehensive reader offers a diverse collection of the foremost writings on leadership and management in the public and nonprofit sectors. The book includes previously published essays, articles and extracts from leading books and periodicals, framed and vetted by author and professor James L. Perry. The anthology covers a wide range of topics, offering a third sector perspective on the general leadership questions essential to any manager--principles and practices of leadership, organizational change, corporate culture, communication, efficiency, ethics--as well as issues unique to public and nonprofit organizations--understanding leadership roles in the nonprofit world, founder vs. ED relationships, board leadership, alternative and collaborative leadership, strategic management, sustainability, and the future of leadership. Praise for The Jossey-Bass Reader on Nonprofit and Public Leadership: The Jossey-Bass Reader on Nonprofit and Public Leadership is the most comprehensive collection of essays on leadership available. It should be required reading for all of those who teach, practice and are students of the art and science of leadership. ?Stephen E. Condrey, University of Georgia This collection of short and readable pieces will be very valuable for students and practitioners of public and nonprofit leadership. ?Michael O'Neill, professor of nonprofit management, School of Business and Professional Studies, University of San Francisco James Perry has provided a very valuable tool for nonprofit and public sector leaders. This collection represents the very best lessons for leaders, from John Gardner to Kouzes and Posner. The clear structuring and framing of the articles makes this a perfect handbook for nonprofit and public sector leaders of all types. ?Ronald E. Riggio, Henry R. Kravis Professor of Leadership and Organizational Psychology Director, Kravis Leadership Institute, Claremont McKenna College Jim Perry brings together in a single volume much of the best writing on leadership theory and leadership 'doing.' For anyone interested in the attributes and practice of leadership, this is the book, looking back at what's been proven effective and forward to what's needed in the next generation of leaders. ?Timothy L. Seiler, director, The Fund Raising School, The Center on Philanthropy at Indiana University, Indianapolis, Indiana

business leadership a jossey bass reader: The Handbook of Knowledge-Based Coaching Leni Wildflower, Diane Brennan, 2011-06-28 PRAISE FOR THE HANDBOOK OF KNOWLEDGE-BASED COACHING "Definitive, with extensive references and a commitment to connecting theory to practice in every chapter, this important contribution is a delicious and wide-ranging exploration of the lineages that have shaped the modern practice of coaching." —Doug Silsbee, author, Presence-Based Coaching and The Mindful Coach "The translation of theories from multiple disciplines to the practice of coaching makes this book a must-read!" —Terrence E. Maltbia, senior lecturer, Adult Learning and Leadership; and faculty director, Columbia Coaching Certification Program, Teachers College, Columbia University "If you have an appetite for the scientific roots of what works best in coaching, and you are hungry for an easy-to-digest translation of the science to practice, this book is a feast and will be on your plate for many years to come." -Margaret Moore (Coach Meg), founder and CEO, Wellcoaches Corporation; and codirector, Institute of Coaching, McLean Hospital, Harvard Medical School "Whether you're a beginner or an experienced coach, this rollicking ride through dozens of the most important theories and perspectives in coaching will be a vital companion. With quick and helpful summaries of key ideas and their use—and selective bibliographies should you wish to go deeper into a particular area—this book will help you support your clients in a targeted and sophisticated way." —Jennifer Garvey Berger, author, Changing on the Job: Growing the Leaders Our Organizations Need; and coeditor, Executive Coaching: Practices and Perspectives "This is a book I have been missing. What a pleasure to read and what a stretching of my mind." —Kim Gørtz, senior consultant, Copenhagen Coaching Center "Anyone who is serious about improving the quality of coaching will find The Handbook an invaluable resource that reflects the breadth and richness of the growing evidence-based approach to coaching practice." —David Clutterbuck, visiting professor in the coaching and mentoring

faculties, Oxford Brookes and Sheffield Hallam Universities

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business leadership a jossey bass reader: Edgar H. Schein David Coghlan, 2024-01-30 The contribution of Edgar H. Schein to the field of management, organisation studies and applied behavioural science is both extensive and deep. For almost 70 years, he has creatively and systematically shaped theory and practice in areas including organisation development and change, career dynamics, the cultural dynamics of complex systems, leadership, process consultation and the clinical inquiry/research paradigm. He has written extensively on the process of organisational change and framed the construct of the clinical approach to research. With such an extensive corpus over such a long period, Schein has been termed a "transcendent thought leader" and it is in this spirit that a volume exploring his work offers a contribution how scholars and practitioners can come to understand their engagement in organisations. This singular volume adopts a reflective perspective on the work of Edgar Schein as a social scientist and shows how he developed his craft as an engaged organisational scholar-practitioner through reflexive attention to his experience in working with managers and organisations and generating knowledge out of action. The intended contribution is both to present Schein's work to students and scholars of organisation studies and to offer a reflexive methodological framework to engage scholar-practitioner in any field. The Open Access version of this book, available at http://www.taylorfrancis.com, has been made available under a Creative Commons Attribution-Non Commercial-No Derivatives (CC-BY-NC-ND) 4.0 license.

business leadership a jossey bass reader: A Symphony of Silence: An Enlightened Vision 2nd Edition George A. Ellis, 2015-05-01 The first edition of A Symphony of Silence: An Enlightened Vision was inspired by the desire to share with humanity, through multiple voices, the ineffable beauty we experience in our lives when the veil of ignorance is pulled back and the wonder of our essential nature is revealed.. The voices emerging from these pages add vitality and validity to our shared experience of the silence of the transcendent. It is not something beyond our reach, but a reality that has always been with us, quietly awaiting an opportunity to unfold. In this second edition of A Symphony of Silence, several new voices are added to the chorus of the first edition. A Catholic priest tells us of using TM as part of his inspired vision of the power of love to transform the lives of abused and destitute children from the streets of South America. The founding director of an orphanage and school in Uganda, who likewise brings TM to children in need, describes to us his compassionate resolve to eradicate suffering within his community. A poet expresses for us in verse the joy of a seeker reaching for the light. A scientist and his colleagues show us the power of TM to reduce stress and alleviate PTSD in the field of law enforcement. An actor, director, producer, and entrepreneur, explores with us his innovative projects for inner city students through "Edutainment." Women, who for decades dedicated themselves to introducing the TM program to their multicultural community, share with us delightful and very personal stories. A pioneering social activist brings us into the conversation he had with Maharishi in 1968 at a conference in Squaw Valley, California. He talked candidly with Maharishi about the need to introduce TM as a tool to bring inner freedom to the inner cities, helping to fulfill the guest for true civil rights. The voices in A Symphony of Silence create a glimpse into the vast impact that Maharishi has on many lives throughout the world.

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claims around issues of policy and practice.... I will be recommending my masters and doctoral students to read the book so that as practitioners they may relish the opportunity to engage with issues of knowledge production. Thrupp and Willmott's book is directly relevant to every day practice in teaching and learning across the educational system, and it should be required reading for all training programmes because it enables trainees to know and understand the knowledge structures that are being used to control their work and identities."BJES ... will stir a lot of debate and be seminal to debates about the direction of education management for some time to come. Mike Bottery, Hull University ... a genuinely readable and accessible book that critically engages with school management literature. InService Education Journal This important and provocative book is not another 'how to' educational management text. Instead it offers a critical review of the extensive educational management literature itself. The main concern of the authors is that educational management texts do not do enough to encourage school leaders and teachers to challenge social inequality or the market and managerial reforms of the last decade. They demonstrate this problem through detailed analyses of texts in the areas of educational marketing, school improvement, development planning and strategic human resource management, school leadership and school change. For academics and students, Education Management in Managerialist Times offers a critical guide to existing educational management texts and makes a strong case for redefining educational management along more socially and politically informed lines. The book also offers practitioners alternative management strategies intended to contest, rather than support, managerialism, while being realistic about the context within which those who lead and manage schools currently have to work. This controversial new title brings a new insight to the educational management debate.

business leadership a jossey bass reader: The Leadership Challenge Workshop, 3rd Edition, Revised Participant's Workbook (Spanish) James M. Kouzes, Barry Z. Posner, 2007-10-16 EL LIDERAZGO ES UN ASUNTO DE TODOS ?Esta listo para aprovechar las oportunidades que llevan a obtener resultados extraordinarios? ?Esta listo para inspirar a los demas a so?ar, alentar su participacion activa y estar a su lado cuando las cosas se tornen dificiles? ?Esta listo para liderar? Mas que nunca, nuestras familias, nuestras organizaciones, nuestras naciones y nuestro mundo necesitan personas que esten dispuestas a aceptar este duro desafio. El Taller The Leadership Challenge? (El desafio del liderazgo) le brinda la posibilidad de hacerlo--de tomar la iniciativa, aprovechar las oportunidades y marcar la diferencia. Respaldado por mas de 20 a?os de investigación original, el Taller The Leadership Challenge? es un proceso de descubrimiento unico e intenso creado por los autores de exitos de ventas, Jim Kouzes y Barry Posner. El Taller desmitifica el concepto de liderazgo y lo aborda como un conjunto de comportamientos que pueden aprenderse. En otras palabras, olvidese de los cargos, los puestos, la jerarquia o la experiencia laboral. El liderazgo esta relacionado con lo que usted hace. Este Libro de tareas del participante esta dise?ado para acompa?arlo en un viaje apasionante para el descubrimiento de uno mismo. Basadas en el celebre modelo Five Practices of Exemplary Leadership? (Las cinco practicas de liderazgo ejemplar) de Kouzes y Posner, las paginas interactivas lo ayudan a descubrir el significado mas profundo de: A medida que avance en este Libro de tareas, pronto descubrira que la experiencia del Taller The Leadership Challenge? es mas que una tipica sesion de capacitacion. Incluso, podria cambiar su vida. LOS AUTORES James M. Kouzes y Barry Z. Posner se encuentran entre los especialistas y educadores mas buscados en la materia del liderazgo y el desarrollo del liderazgo. Han estado trabajando, escribiendo y ense?ando en esta area valiosa por mas de treinta a?os.

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discussed in this book to their own institutional contexts and reality.

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Ebener, 2010 Servant Leadership Models for Your Parish explores the practice of servant leadership in a church context. It presents seven behaviors practiced by leaders and members in high-performing parishes and provides real-life examples of these practices. The unique contribution of this work to the national discussion about parish life and leadership is its description of servant leadership and its explanation of how it works in a parish. This work suggests that parish life can be viewed in light of business principles such as the organizational behaviors of leaders and members in a Christian parish, and religious teaching, particularly the message of Jesus, who taught leaders to be servants and members to be disciples. Intended for pastors and parish leaders, pastoral associates and deacons, parish staff and lay members of parishes who are interested in leadership, it is sure to be indispensable reading for anyone who is interested in changing or improving the leadership, the activities, and the culture of their parish. +

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real, making sense of educational leadership in a way that is both profound and down-to-earth. School leaders in the UK and elsewhere will find inspiration, reassurance and challenge in this book' - Steve Munby, Chief Executive, National College for School Leadership 'Grounded in solid knowledge base and profound lived experience, Dean Fink's Leadership for Mortals provides deep insights on how ordinary practitioners could become great and sustainable leaders of learning. Fink's book is not a quick-fix how-to-do-it manual. It stimulates us to reflect on education leadership both as a personalized, value-laden journey and an art as well as reminds us of the imperative issues of extraordinary commitment, effort and determination in making a difference on leading students and teachers' learning. This is a must-read book for aspiring and serving leaders in the field of education' - Professor John Chi-kin Lee, Dean of Education, The Chinese University of Hong Kong, Hong Kong 'Its style is conversational and unpatronizing, yet it makes powerful statements about the key components that contribute to successful leadership. It is always practical, and readers will come away from this book knowing they have learned something that they will be keen to try out for themselves...Readers will recognise leaders good and bad that they have come across, at times being reassured that they are getting it right and at others despairing as they identify situations in which they, too, got it wrong. Fink's writing makes it clear that leadership is not exact science! He reminds us that, although we are mortals, with good mentoring and better training our own potential has a better chance of being realised, and that this is the best way to enable our students to achieve their own potential.' Journal of Research in International Education Leadership in recent years has become a growth industry. Politicians demand more of it, academics decry the lack of it, and potential school leaders are deciding 'to hell with it'we are making the business of leadership so complicated that we seem to need John Wayne at his mythological best or Xena the Warrior Princess to run a school. Most educational leaders are not 'heroic' but rather ordinary people who through extraordinary commitment, effort, and determination have become extraordinary, and have made the people around them exceptional. Educational leadership is more art than science; it is more about character than technique; it is more about inspiration than charisma; it is more about leading students and teachers' learning than the management of things This resource for prospective and practising school leaders: - motivates and inspires - addresses the challenges of contemporary school leadership - presents a model for leadership development, selection and succession - challenges existing and prospective leaders to develop and live by a set of core values based on students' learning - describes and explains the 'learnings' required by effective leaders of learning - describes the intellectual 'tool kit' that leaders can develop - describes the trajectories through which leaders proceed, and the 'learnings' required at each stage of the leaders evolution - presents a template for leadership development and succession.

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